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MEMORANDUM

DATE: September 25, 2019

TO: MAEMSA Board of Directors

FROM: Douglas R. Hooten, CEO

SUBJECT: Board of Directors ePacket for September 2019

Enclosed are the board reports for September 2019. If you have any questions, please feel free to contact me at (817) 632-0509 or dhooten@medstar911.org.

Metropolitan Area EMS Authority dba MedStar Mobile Healthcare Finance Report – August 31, 2019

The following summarizes significant items in the August 31, 2019 Financial Reports:

Statement of Revenues and Expenses:

Month to Date: Net retained earnings for the month of August, 2019 is a gain of \$460,226 as compared to a budgeted gain of \$229,701 for a positive variance of \$230,524.

- The positive variance in August is driven by an increase in transports over budget of 828 total transports and a positive variance to budget in Salaries and Wages of 3% or \$82,780.
- Health Insurance Claims paid for the month of August were over budget by 43%. .

Year to Date: The 11 months ended August, 2019 shows a gain of \$1,764,330 as compared to a budgeted gain of \$2,028,292 for a negative variance of (\$263,962).

During the audit, \$260K in medical claims were found to apply to the FY18 fiscal year, and that
figure is consistent with earlier years. However, because of the Continental issue, there were a
total of \$698K in claims from FY18 as yet unpaid. Thus, \$428K is expensed in this current year.
All submitted bills have now been paid; however, we cannot know if there are any more to be
billed. We will continue to watch this situation as it unfolds.

Key Financial Indicators:

- Current Ratio MedStar has \$17.40 in current assets (Cash, receivables) for every dollar in current debt. (Goal: a score of \$1.00 would mean sufficient current assets to pay debts.)
- Cash as % of Annual Expenditures The Restated Interlocal Cooperative Agreement, Sec 5.5.2, mandates 3 months of operating capital. As of August 31, there is 5 months of operating capital.
- Accounts Receivable Turnover This statistic indicates MedStar's effectiveness in extending credit and collecting debts by indicating the average age of the receivables. MedStar's goal is a ratio greater than 3.0 times; current turnover is 3.80 times.
- Return on Net Assets This ratio determines whether the agency is financially better off than in previous years by measuring total economic return. An improving trend indicates increasing net assets and the ability to set aside financial resources to strengthen future flexibility.

 Management has budgeted a return of 7.04% on assets. Through August, the return is 4.81%.

MAEMSA/EPAB cash reserve balance as of August 31, 2019 is \$503,012.69.



Metropolitan Area EMS Authority dba MedStar Mobile Healthcare Balance Sheet By Character Code

For the Period Ending August 31, 2019

		Current Year	Last Year
	Assets		
11	Cash	\$19,936,708.91	\$21,192,817.10
13	Accounts Receivable	\$13,333,705.02	\$19,691,210.82
15	Inventory	\$299,899.39	\$299,899.39
17	Prepaid Expenses	\$885,603.09	\$997,218.40
18	Property Plant & Equ	\$53,097,440.04	\$46,867,188.74
19	Accumulated Deprecia	(\$19,909,229.61)	(\$16,506,973.62)
	Total Assets	\$67,644,126.84	\$72,541,360.83
	Liabilities		
21	Accounts Payable	(\$457,161.71)	(\$186,342.20)
24	Other Current Liabil	(\$1,510,552.37)	(\$3,285,602.33)
25	Accrued Interest	(\$7,781.31)	(\$3,859.98)
26	Payroll Withholding	(\$4,977.31)	(\$6,226.13)
28	Long Term Debt	(\$4,266,831.63)	\$0.00
29	Other Long Term Liab	(\$2,534,007.41)	(\$3,785,368.69)
	Total Liabilities	(\$8,781,311.74)	(\$7,267,399.33)
	Equities		_
30	Equity	(\$57,098,485.04)	(\$62,071,010.00)
35	Control	(\$1,764,330.06)	(\$3,202,883.78)
	Total Equities	(\$58,862,815.10)	(\$65,273,893.78)
	Total Liabilities and Equities	(\$67,644,126.84)	(\$72,541,293.11)

Page Number 1 of 1 /Custom Reports BalanceSheet Run on 9/19/2019 10:35:58 AM by Steve Post FOR MANAGEMENT USE ONLY



Metropolitan Area EMS Authority dba MedStar Mobile Healthcare Statement of Revenue and Expenditures

For the Period Ending August 31, 2019 [Actual compared with Budget]

	MOBILE HEALTHCARE	Current Month Actual	Current Month Budget	Current Month Variance	Year to Date Actual	Year to Date Budget	Year to Date Variance
	Revenue						
40	Transport Fees	\$15,836,341.01	\$14,243,771.00	\$1,592,570.01	\$159,555,488.62	\$156,724,952.00	\$2,830,536.62
41	Contractual Allow	(\$6,305,590.37)	(\$3,886,819.00)	(\$2,418,771.37)	(\$64,078,491.63)	(\$42,760,771.00)	(\$21,317,720.63)
42	Provision for Uncoll	(\$5,010,212.83)	(\$6,344,141.00)	\$1,333,928.17	(\$50,749,543.39)	(\$69,817,516.00)	\$19,067,972.61
43	Education Income	\$14,628.00	\$75.00	\$14,553.00	\$102,414.58	\$69,415.00	\$32,999.58
44	MIH Program Income	(\$84,707.54)	\$70,731.61	(\$155,439.15)	\$433,557.13	\$621,347.71	(\$187,790.58)
45	Standby/Subscription	\$53,235.44	\$54,764.00	(\$1,528.56)	\$732,559.40	\$769,669.00	(\$37,109.60)
46	Pop Health PMPM	\$50,665.94	\$55,385.16	(\$4,719.22)	\$567,779.92	\$609,236.76	(\$41,456.84)
48	interest on Investme	\$1,811.60	\$0.00	\$1,811.60	\$67,479.74	\$0.00	\$67,479.74
49	Gain(Loss) on Dispos	\$0.00	\$0.00	\$0.00	\$62,316.17	\$0.00	\$62,316.17
	Total Revenue	\$4,556,171.25	\$4,193,766.77	\$362,404.48	\$46,693,560.54	\$46,216,333.47	\$477,227.07
	Expenditures						
50	Salaries	\$2,352,139.79	\$2,434,920.22	(\$82,780.43)	\$26,817,586.84	\$27,287,212.42	(\$469,625.58)
55	Benefits and Taxes	\$563,400.89	\$392,896.57	\$170,504.32	\$5,776,490.52	\$4,356,601.99	\$1,419,888.53
72	Interest	\$15,129.09	\$16,551.03	(\$1,421.94)	\$125,118.87	\$108,581.35	\$16,537.52
73	Fuel	\$103,473.36	\$95,015.67	\$8,457.69	\$1,040,595.88	\$1,045,172.37	(\$4,576.49)
74	Medical Supp/Oxygen	\$163,428.04	\$182,677.00	(\$19,248.96)	\$1,816,243.15	\$2,044,718.00	(\$228,474.85)
75	Other Veh & Eq	\$43,733.16	\$34,799.95	\$8,933.21	\$449,428.38	\$382,800.29	\$66,628.09
76	Rent and Utilities	\$62,833.25	\$43,734.33	\$19,098.92	\$491,000.47	\$481,077.63	\$9,922.84
77	Facility & Eq Mtc	\$77,913.35	\$42,936.17	\$34,977.18	\$514,006.33	\$497,982.87	\$16,023.46
78	Postage & Shipping	\$1,292.97	\$7,379.69	(\$6,086.72)	\$34,878.83	\$81,176.59	(\$46,297.76)
80	Station	\$38,985.29	\$29,080.86	\$9,904.43	\$377,772.72	\$363,075.46	\$14,697.26
81	Comp Maintenance	\$112,546.00	\$110,605.00	\$1,941.00	\$1,304,333.53	\$1,216,655.00	\$87,678.53
85	Insurance	\$15,088.51	\$30,991.42	(\$15,902.91)	\$335,799.46	\$340,905.62	(\$5,106.16)
86	Advertising & PR	\$824.83	\$1,411.01	(\$586.18)	\$38,872.65	\$56,821.11	(\$17,948.46)
87	Printing	\$2,412.61	\$5,813.96	(\$3,401.35)	\$40,912.36	\$63,953.56	(\$23,041.20)
88	Travel & Entertain	\$4,615.17	\$6,819.00	(\$2,203.83)	\$77,561.68	\$135,082.00	(\$57,520.32)
89	Dues & Subs	\$9,047.68	\$6,846.00	\$2,201.68	\$100,322.04	\$109,381.00	(\$9,058.96)
90	Continuing Educ Ex	\$37,385.00	\$13,085.00	\$24,300.00	\$88,607.70	\$177,089.00	(\$88,481.30)

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/Custom Reports StatementofRevenueandExpensesByCategory
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Metropolitan Area EMS Authority dba MedStar Mobile Healthcare Statement of Revenue and Expenditures

For the Period Ending August 31, 2019 [Actual compared with Budget]

/-	MOBILE HEALTHCARE	Current Month Actual	Current Month Budget	Current Month Variance	Year to Date Actual	Year to Date Budget	Year to Date Variance
91	Professional Fees	\$205,185.29	\$169,104.26	\$36,081.03	\$2,097,779.55	\$1,959,346.86	\$138,432.69
95	Education Expenses	\$9,702.03	\$14,991.00	(\$5,288.97)	\$96,261.04	\$124,156.00	(\$27,894.96)
96	Miscellaneous	\$615.20	\$168.00	\$447.20	\$69,022.28	\$1,848.00	\$67,174.28
97	Depreciation	\$276,193.23	\$324,239.00	(\$48,045.77)	\$3,236,636.20	\$3,354,404.00	(\$117,767.80)
	Total Expenditures	\$4,095,944.74	\$3,964,065.14	\$131,879.60	\$44,929,230.48	\$44,188,041.12	\$741,189.36
	Net Rev in Excess of Expend	\$460,226.51	\$229,701.63	\$230,524.88	\$1,764,330.06	\$2,028,292.35	(\$263,962.29)

Metropolitan Area EMS Authority dba MedStar Mobile Healthcare Key Financial Indicators August 31, 2019

	Goal	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Current Ratio	>1	8.88	7.19	8.97	9.49	17.40
Indicates the total short term resources available to service each dollar of debt. Ratio should be greater than 1, so that assets are available to retire debt when due.						
Cash as % of Annual Expenditures	> 25%	49.02%	65.31%	55.06%	47.07%	43.83%
Indicates compliance with Ordinance which specifies 3 months cash on hand.						
Accounts Receivable Turnover	>3	5.47	4.16	4.96	4.28	3.79
A measure of how those resources are be	ing managed Inc	disatos how long :	accounts roce	sivable are be	ing agod pri	or to

A measure of how these resources are being managed. Indicates how long accounts receivable are being aged prior to collection. Our goal is a turnover rate of greater than 3 .

Return on Net Assets 7.04% 13.95% 11.60% 10.35% 10.11% 4.81%

Reveals management's effectiveness in generating profits from the assets available. Budgeted return on net assets for FY19 is 7.04%.

Emergency Physicians Advisory Board Cash expenditures Detail

	<u>Date</u> <u>Amount</u>		<u>Balance</u>	
Balance 1/1/17				\$ 609,665.59
J29 Associates, LLC	2/27/2017	\$	1,045.90	\$ 608,619.69
Brackett & Ellis	11/19/2018	\$	28,506.50	\$ 580,113.19
FWFD Grant	4/3/2019	\$	56,810.00	\$ 523,303.19
Brackett & Ellis	4/3/2019	\$	20,290.50	\$ 503,012.69
Balance 8/31/19				\$ 503,012.69



Business Gold Rewards MEDSTAR/AMAA DOUGLAS R HOOTEN

Closing Date 08/28/19 Next

Next Closing Date 09/27/19

Account Ending



New Balance\$6,049.12Minimum Payment Due\$917.42

Payment Due Date

09/22/19[‡]

Minimum Payment Warning: If you make only the minimum payment each period, you will pay more in interest and it will take you longer to pay off your Pay Over Time balance. For example:

If you make no additional charges and each month you pay	You will pay off the balance shown on this statement in about	And you will pay an estimated total of
Only the Minimum Payment Due	17 years	\$12,705

If you would like information about credit counseling services, call 1-888-733-4139.

See page 2 for important information about your account.

Membership Rewards® Points

Available and Pending as of 07/31/19

846,329

For more details about Rewards, please visit americanexpress.com/rewardsinfo

Account Summary

Pay In Full Portion		
Previous Balance		\$335.63
Payments/Credits		-\$335.63
New Charges		+\$865.42
Fees		+\$0.00
New Balance	=	\$865.42

Pay Over Time Porti	on	
Previous Balance		\$11,200.22
Payments/Credits		-\$14,403.94
New Charges		+\$8,387.42
Fees		+\$0.00
Interest Charged		+\$0.00
New Balance	=	\$5,183.70
Minimum Due		\$52.00

Account Total	
Previous Balance	\$11,535.85
Payments/Credits	-\$14,739.57
New Charges	+\$9,252.84
Fees	+\$0.00
Interest Charged	+\$0.00
New Balance Minimum Payment Due	\$6,049.12 \$917.42

Minimum Payment Due

Days in Billing Period: 31

Customer Care

Pay by Computer americanexpress.com/business

Customer Care 1-800-492-3344 **Pay by Phone** 1-800-472-9297

1-800-492-33

See page 2 for additional information.

ullet Please fold on the perforation below, detach and return with your payment ullet

Payment Coupon
Do not staple or use paper clips





Account Ending

5 digit account # on all payment

Enter 15 digit account # on all payments. Make check payable to American Express.

DOUGLAS R HOOTEN MEDSTAR/AMAA 2900 ALTA MERE DR FORT WORTH TX 76116-4115

Payment Due Date 09/22/19

New Balance **\$6,049.12**

Minimum Payment Due **\$917.42**

Check here if your address or phone number has changed.
Note changes on reverse side.

AMERICAN EXPRESS P.O. BOX 650448 DALLAS TX 75265-0448

\$_____
Amount Enclosed

Haaldalaaldallaaldlaadaldallabalaallabbadl

[‡] Late Payment Warning: Your Payment Due Date is 09/22/19. If you do not pay your Minimum Payment Due by your Next Closing Date, you may have to pay a late fee of up to \$39.00 and your Pay Over Time APR may be increased to the Penalty APR of 29.99%.



Account Ending

Payments and Credits

Summary

Pay in Full	Pay Over Time ♦	Total
-\$335.63	-\$11,200.22	-\$11,535.85
\$0.00	\$0.00	\$0.00
\$0.00	-\$3,203.72	-\$3,203.72
-\$335.63	-\$14,403.94	-\$14,739.57
	-\$335.63 \$0.00 \$0.00	-\$335.63 -\$11,200.22 \$0.00 \$0.00 \$0.00 -\$3,203.72

For more information, visit american express.com/payovertimeinfo

Payments			americanexpress.com/payovertimeinro Amount
08/20/19*	DOUGLAS R HOOTEN	ONLINE PAYMENT - THANK YOU	-\$11,535.85
Credits			Amount
08/08/19	STEVE POST	SAGE SOFTWARE IRVINE CA 1-866-996-7243	-\$3,203.72 ♦
		PAY OVER TIME OPTION	

New Charges

Summary

	Pay In Full	Pay Over Time ♦	Total
DOUGLAS R HOOTEN	\$865.42	\$8,387.42	\$9,252.84
Total New Charges	\$865.42	\$8,387.42	\$9,252.84

- 3	Datail	
- 1	Detail	
- 1		₩ -denotes ray Over Time activity

For more information, visit american express.com/payovertime info



					Amount
07/29/19	CHISHOLM TRAIL 100 CLU 817-253-9011 Renew Chisholm Trail 100	HURST Club mbrship	TX	PO 2193854	\$1,000.00 ♦
	PAY OVER TIME OPTION				
07/31/19	SLADEK CONFERENCE SERVICE 899000002503	HUTTO	TX	PO 2194053	\$225.00 ♦
	PAY OVER TIME OPTION Reg's for Kerby	Johnson to attend TX E	EMS Con	f.	
07/31/19	NTTA CUST SVC TOLLS ONLINE TOLL FEES	PLANO	TX	PO 2194327	\$34.00
08/01/19	CONCUR TECHNOLOGIES 588-895-4815	588-895-4815	WA	PO 2194025	\$150.00 ♦
	PAY OVER TIME OPTION				
08/02/19	CHILDRENS CANCER FUND 9726641450	DALLAS	TX	PO 2193940	\$250.00 ♦
	PAY OVER TIME OPTION				
08/02/19	PAYFLOW/PAYPAL 0045	LAVISTA	NE	PO 2193978	\$30.30
	888-883-9770				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
08/02/19	TWILIO, INC. COMPUTER STORE	SAN FRANCISCO		PO 2193988	\$10.00

					Amount
08/02/19	AMZN MKTP US*MA8QU3QC1	AMZN.COM/BILL	WA	PO 2193944	\$26.41
	BOOK STORES Carabiners for Logistics				
08/03/19	AMERICAN AIRLINES 45105572 AMERICAN AIRLINES Ticket Number: 0010653669244 Passenger Name: HOOTEN/DOUGLAS	DALLAS Date of Departure: 08/03	TX	PO 2193977	\$575.00 ♦
	Document Type: CLUB MEMBERSHIP FEE PAY OVER TIME OPTION				
08/04/19	WEBSITEHOSTINGBILLCOM 4059488300	OKLAHOMA CITY	OK	PO 2194015	\$69.00
08/04/19	AMZN MKTP US*MA3JQ1DX2 BOOK STORES Carabiners for Logistics	AMZN.COM/BILL	WA	PO 2193948	\$67.48
08/06/19	TIFF'S TREATS 948907107229851 ID86JEp0ee 76116 Board budget review mee PAY OVER TIME OPTION	AUSTIN eting	TX	PO 2194024	\$152.44 ♦
08/06/19	AMZN MKTP US*MA18H6DB1 BOOK STORES Carabiners for Logistics	AMZN.COM/BILL	WA	PO 2193947	\$59.95
08/06/19	AMZN MKTP US*MA1WA7VB0 BOOK STORES Carabiners for Logistics	AMZN.COM/BILL	WA	PO 2193946	\$59.95
08/06/19	AMZN MKTP US*MA0T45VC0 BOOK STORES Carabiners for Logistics	AMZN.COM/BILL	WA	PO 2193945	\$59.95
08/07/19	KNOWWARE INTERNATIONAL 888-468-1537 Macros Kit for Deployment / 0 PAY OVER TIME OPTION	DENVER QI Macros	СО	PO 2193989	\$379.00 ◆
08/07/19	NEOPOST USA 1 Stickers for Mail machine 15809197 76116-BUSINESS SERVICES	MILFORD	СТ	PO 2193967	\$48.99
08/07/19	NATIONAL ASSOCIATION OF E 899000003363 JOANN.FREEL@NAEMSE.ORG PAY OVER TIME OPTION 2019 Level 1 Symp	PITTSBURGH osium - Myles Garratt	PA	PO 2193987	\$300.00 ♦
08/07/19	NTTA CUST SVC TOLLS ONLINE TOLL FEES	PLANO	TX	PO 2194327	\$48.00
08/07/19	FULLBARS CELL PHONE AND C 00-080311605 ELECTRONICS REPAIR Fixed one broken scre PAY OVER TIME OPTION	FORT WORTH	TX	PO 2194016	\$109.00 ♦
08/08/19	VISTAPR*VISTAPRINT.COM PRINTING Banner: 2019 Talent Champion	866-8936743	MA	PO 2194086	\$66.02
08/09/19	TEXASHEALTHFOUNDATION 0260 817-462-6431 Donation in Dr. Geesbreght's n	ARLINGTON ame	TX	PO 2194066	\$500.00 ◆
08/09/19	WEB*NETWORKSOLUTIONS 888-642-9675 Renewal of Domains PAY OVER TIME OPTION	888-642-9675	FL	PO 2194038	\$389.79 ♦
08/12/19	FROSCH/GANT TRAVEL MANAGE TRAVEL AGENCY SERVICE	BLOOMINGTON	IN	PO 2194065	\$5.00
	Passenger Name: ZAVADSKY/MATTHEW SCO Document Type: TRAVEL AGENCY FEE	/L fee			
08/12/19	FROSCH/GANT TRAVEL MANAGE AMERICAN AIRLINES	BLOOMINGTON	IN	PO 2194065	\$300.47 ♦
	From: To: DALLAS/FORT WORTH SAN DIEGO LINDBERG DALLAS/FORT WORTH	Carrier: Class: AA S AA Q			
		Date of Departure: 09/25 ting at CAA conf. San D	iego -	we will reimbursed	by CAA
08/12/19	PAY OVER TIME OPTION WEB*NETWORKSOLUTIONS 888-642-9675 Private reg. of MedStarsaver.	888-642-9675	FL	PO 2194040	\$15.99



Account Ending

	Continued					▼ - denotes ray	Over Time activity
							Amount
08/13/19	FAST FRAME OF TEXAS 43 FAST.FRAME@ATT.NET F		FORT WORTH Professional of 20	019	TX	PO 2194160	\$85.83
08/13/19	TWILIO, INC. COMPUTER STORE		SAN FRANCISC	0		PO 2194144	\$10.02
08/14/19	IN *HF CUSTOM SOLUTION 121545 76109 T-Shirt PAY OVER TIME OPTION	ns s for American Hear	FORT WORTH t Walk		TX	PO 2194088	\$850.73 ♦
08/14/19	DOORDASH*CHIPOTLE +16506819470		SAN FRANCISC	0.0	CA	PO 2194112	\$33.94
08/14/19	DIFFERENTIAL & GEAR OF	FO 628044006587 for ambulance - Flee	FORT WORTH		TX	PO 2194075	\$240.00 ♦
08/15/19	FULLBARS CELL PHONE AI	ND C 00-080311605 Fixed broken screen	FORT WORTH and camera iPh	none	TX	PO 2194100	\$178.00 ♦
08/15/19	HOLIDAY INN EXPRESS Arrival Date	Departure Date	SAN ANGELO		TX	PO 2194138	\$119.78 ♦
	08/15/19 00000000 LODGING PAY OVER TIME OPTION	08/16/19 Roor	m for Macara Tro an Angelo, TX	usty attend	ding m	ntg	
08/16/19	FROSCH/GANT TRAVEL M. AMERICAN AIRLINES From: DALLAS/FORT WORTH Ticket Number: 00174053 Passenger Name: PARTAIN Document Type: PASSENC	To: SEATTLE-TACOMA INT DALLAS/FORT WORTH 484452 VER TICKET	l AA Date of Depa	Class: O G rture: 10/09	IN	PO 2194159	\$320.60 ♦
08/16/19	PAY OVER TIME OPTION FROSCH/GANT TRAVEL M. TRAVEL AGENCY SERVICE Ticket Number: 89007804	ANAGE 460094	g Wellness Retri		IN	PO 2194159	\$5.00
08/16/19	Passenger Name: PARTAIN Document Type: TRAVEL AMZN MKTP US*MA4BO3	AGENCY FEE RW0	AMZN.COM/BI	ILL	WA	PO 2194089	\$24.58
08/22/19	NTTA AUTOCHARGE TOLL TOLL FEES PAY OVER TIME OPTION	ow ball for parade of s	PLANO		TX	PO 2194327	\$200.00 ♦
08/22/19	FORT WORTH CHAMBER C 8173362491	OF COM	817-3362491		TX	PO 2194219	\$60.00
08/24/19	CVS PHARMACY 8007467287 Gift card PAY OVER TIME OPTION	ls to purchase Holida	FORT WORTH ay party gifts/dec	co	TX	PO 2194199	\$1,011.90 ♦
08/26/19	STEEL CITY POPS - FWTX squareup.com/receipts PAY OVER TIME OPTION	ce Pops for Crews for	Fort Worth or two days		TX	PO 2194200	\$990.97 ♦
08/26/19	PRICELINE*FOUR POINTS	room for Desi in Sea	800-774-2354 attle, Hope Squa	d meeting	СТ	PO 2194302	\$144.74 ♦
08/26/19	TWILIO, INC. COMPUTER STORE		SAN FRANCISC	0		PO 2194221	\$10.01
08/28/19	PANTHEON SYSTEMS INC 8559279387		SAN FRANCISC	0	CA	PO 2194282	\$35.00



MedStar Response Time Reliability and AVG Response Time Performance

Period: Aug 2019

					Current Mor		100 Respo	nse Compliance	Period		
Member City	Pri	Calls	On Scene	Avg RT	Late Responses	On Time %	Extended Count	Responses %	Compliance Calculated Responses	Late Responses	On Time %
	1	2	2	00:06:57	0	100.0%	0	0.0%	53	2	96.2%
Blue Mound	2	8	7	00:08:35	1	87.5%	0	0.0%	8	1	87.5%
	3	2	2	00:08:08	0	100.0%	0	0.0%	38	0	100.0%
Total Blue Moun	d	12	11					_			
	1	97	95	00:08:26	22	77.3%	4	4.1%	97	22	77.3%
Burleson	2	173	161	00:09:02	33	80.9%	7	4.0%	173	33	80.9%
Bulleson	3	81	74	00:12:01	19	76.5%	4	4.9%	81	19	76.5%
	4	185	185	00:34:12	27	85.4%	7	3.8%	185	27	85.4%
Total Burleso	n	536	515					<u>-</u>			
	1	12	12	00:06:17	0	100.0%	0	0.0%	77	10	87.0%
Edgecliff Village	2	12	12	00:08:14	0	100.0%	0	0.0%	45	3	93.3%
	3	3	3	00:10:00	0	100.0%	0	0.0%	65	1	98.5%
Total Edgecliff Villag	е	27	27								
	1	45	45	00:09:42	13	71.1%	0	0.0%	45	13	71.1%
Forest Hill	2	99	86	00:08:50	9	90.9%	0	0.0%	99	9	90.9%
	3	44	35	00:11:24	6	86.4%	1	2.3%	87	9	89.7%
Total Forest Hi	II	188	166								
	1	2781	2666	00:08:27	494	82.2%	66	2.4%	2781	494	82.2%
Fort Worth	2	5506	5036	00:08:45	603	89.0%	79	1.4%	5506	603	89.0%
Fort Worth	3	3070	2805	00:10:28	313	89.8%	60	2.0%	3070	313	89.8%
	4	1008	1003	00:28:11	73	92.8%	25	2.5%	1008	73	92.8%
Total Fort Wort	h	12365	11510								
	1	91	91	00:09:58	31	65.9%	3	3.3%	91	31	65.9%
Haltom City	2	166	149	00:10:00	34	79.5%	5	3.0%	166	34	79.5%
Haitoili City	3	77	70	00:11:43	12	84.4%	3	3.9%	77	12	84.4%
	4	4	4	00:23:39	0	100.0%	0	0.0%	29	1	96.6%
Total Haltom Cit	у	338	314								



MedStar Response Time Reliability and AVG Response Time Performance

Period: Aug 2019

					Current Mor	nth			100 Respo	nse Compliance	Period
Member City	Pri	Calls	On Scene	Avg RT	Late Responses	On Time %	Extended Count	Responses %	Compliance Calculated Responses	Late Responses	On Time %
	1	13	12	00:09:59	2	84.6%	1	7.7%	76	13	82.9%
Haslet	2	18	15	00:09:07	3	83.3%	2	11.1%	110	9	91.8%
	3	13	13	00:10:51	2	84.6%	1	7.7%	66	3	95.5%
Total Has	et	44	40					_			
	1	27	27	00:09:16	6	77.8%	1	3.7%	27	6	77.8%
Lake Worth	2	77	69	00:08:35	9	88.3%	3	3.9%	133	12	91.0%
Lake Worth	3	24	23	00:10:51	2	91.7%	2	8.3%	54	4	92.6%
	4	1	1	00:10:37	0	100.0%	0	0.0%	14	0	100.0%
Total Lake Wor	th	129	120			,		•			
	1	1	1	00:20:59	1	0.0%	1	100.0%	23	7	69.6%
_akeside	2	3	3	00:11:51	1	66.7%	0	0.0%	56	16	71.4%
	3	2	2	00:16:07	1	50.0%	0	0.0%	24	7	70.8%
Total Lakesi	de	6	6			'					
	1	21	21	00:07:46	2	90.5%	0	0.0%	93	12	87.1%
River Oaks	2	40	32	00:08:02	8	80.0%	0	0.0%	98	11	88.8%
	3	14	13	00:08:54	2	85.7%	0	0.0%	91	6	93.4%
Total River Oa	ks	75	66								
	1	39	38	00:09:14	9	76.9%	0	0.0%	114	21	81.6%
Saginaw	2	63	56	00:09:40	11	82.5%	1	1.6%	63	11	82.5%
	3	55	49	00:14:49	16	70.9%	2	3.6%	55	16	70.9%
Total Sagina	ıw	157	143								
	1	20	20	00:08:51	5	75.0%	1	5.0%	67	13	80.6%
Oans and Bank	2	27	25	00:08:58	5	81.5%	1	3.7%	27	5	81.5%
Sansom Park	3	18	15	00:10:03	1	94.4%	0	0.0%	99	7	92.9%
	4	2	2	00:09:04	0	100.0%	0	0.0%	17	0	100.0%
Total Sansom Pa	rk	67	62								
	1	2	2	00:08:21	0	100.0%	0	0.0%	7	1	85.7%



MedStar Response Time Reliability and AVG Response Time Performance

Period: Aug 2019

					Current Mon	th			100 Respoi	nse Compliance I	Period
Member City	Pri	Calls	On Scene	Avg RT	Late Responses	On Time %	Extended Count	Responses %	Compliance Calculated Responses	Late Responses	On Time %
Westover Hills	2	5	5	00:07:43	0	100.0%	0	0.0%	18	1	94.4%
	3	1	0	00:02:06	0	100.0%	0	0.0%	18	1	94.4%
Total Westover Hills		8	7								
	1	11	11	00:07:55	1	90.9%	0	0.0%	93	8	91.4%
Westworth Village	2	32	31	00:09:08	5	84.4%	0	0.0%	98	8	91.8%
	3	8	7	00:11:00	1	87.5%	0	0.0%	8	1	87.5%
Total Westworth Village		51	49								
	1	63	60	00:07:05	5	92.1%	0	0.0%	159	14	91.2%
White Settlement	2	107	101	00:07:55	11	89.7%	2	1.9%	107	11	89.7%
white Settlement	3	58	55	00:09:57	6	89.7%	1	1.7%	114	10	91.2%
	4	6	6	00:12:05	0	100.0%	0	0.0%	46	0	100.0%
Total White Settlement		234	222				· '				
	1	3225	3103	00:08:30	591	81.7%	77	2.4%	3803	667	82.5%
System Wide	2	6336	5788	00:08:47	733	88.4%	100	1.6%	6707	767	88.6%
System wide	3	3470	3166	00:10:36	381	89.0%	74	2.1%	3947	409	89.6%
	4	1206	1201	00:29:08	100	91.7%	32	2.7%	1345	102	92.4%
Total System Wide		14237	13258			•					

FMLA Leave of Absence (FMLA Detailed Report) Fiscal Year 10/1/18 - 08/31/2019 Percentages by Department/Conditions

Conditions		Percentages by I	Percentages by Department								
Asthma	1										
Back	3		#of EEs	# on FMLA	FTE	% by FMLA	% by Dep				
Cardiology	3	Advanced	121	13	2.90%	23.21%	10.74%				
Chronic Illness	2	Basic	145	13	2.90%	23.21%	8.97%				
Circulatory Condition	1	Business Office	29	8	1.79%	14.29%	27.59%				
Diabetes	1	Communications	36	3	0.67%	5.36%	8.33%				
Endocrinology	1	Controller - Payroll, A/P, Purchasing	4	1	0.22%	1.79%	25.00%				
FMLA - Child	10	Field Manager/Supervisors - Operations	18	2	0.45%	3.57%	11.11%				
FMLA - Parent	6	Mobile Integrated Health	15	6	1.34%	10.71%	40.00%				
FMLA - Spouse	4	Office of the Medical Director	10	1	0.22%	1.79%	10.00%				
Gastritis/Diverticulitos	1	Support Services - Facilities, Fleet, S.E., Logistics, S.E., Logistics	32	9	2.01%	16.07%	28.13%				
Gynocological	1	Grand Totals	410	56							
Migraines	3										
Opthamology	2	Total # of Full Time Employees - June 2019	448								
Orthopedic Surgery	3	% of Workforce using FMLA	12.50%								
Orthopedic/Broken Finger	1										
Otolaryngology	1										
Pregnancy	8	TYPE OF LEAVES UNDER FMLA	# of Ees	% on Leave							
Psychological	4	Intermittent Leave	42	75.00%							
Grand Total	56	Block of Leave	14	25.00%							
		Total	56	100.00%							

	LIGHT DUTY for Fiscal Year 2018-201												
	Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Goa												Goal
Hours/Mo	350:17	242:08	525:00	329:52	300:14	217:13	234:07	276:20	218:49	852:44	1204:44	0:00	
FY 2019	350:17	592:28	1117:2	1447:17	1747:3°	1964:44	2198:5	2475:1	2694:00	3546:44	4751:28	4751:28	3767:58
FY 2018	151:32	199:27	528:3	879:24	1220:10	1399:40	1828:4	2650:18	3214:34	3679:3	3978:10	4186:38	

GOAL: Reduce number of lost hours due to job-related injuries by

	Worker's Comp LOA for Fiscal Year 2018-20'												
	Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Go												Goal
Hours/Mo	5:10	0:00	16:38	0:00	0:00	0:00	108:00	36:00	0:00	0:00	0:00	0:00	
FY 2019	5:10	5:10	21:48	21:48	21:48	21:48	129:48	165:48	165:48	165:48	165:4{	165:48	32:24
FY 2018	0:00	12:00	36:00	36:00	36:00	36:00	36:00	36:00	36:00	36:00	36:00	36:00	

GOAL: Reduce number of lost hours due to job-related injuries by

	FMLA LOA for Fiscal Year 2018-20												
	Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep A												
Hours/Mo	1693:07	1494:22	1275:3	1378:42	1060:48	1211:44	1098:44	1083:16	995:10	1151:26	1975:50	0:00	1244:17
FY 2019	1693:07	3187:29	4463:04	5841:46	6902:34	8114:18	9213:02	10296:1	11291:28	12442:54	14418:4	14418:44	
FY 2018	1536:38	3007:3	4463:20	6080:49	7317:29	9154:12	11121:30	13431.4	14527:50	15672:44	16489:3	17157:2	1429:00:0

	Military Leave for Fiscal Year 2017-201												
	Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep						AVG						
Hours/Mo	72:00	48:00	72:00	116:00	59:00	120:00	97:00	166:00	296:00	50:00	0:00	0:00	109:36
FY 2018													

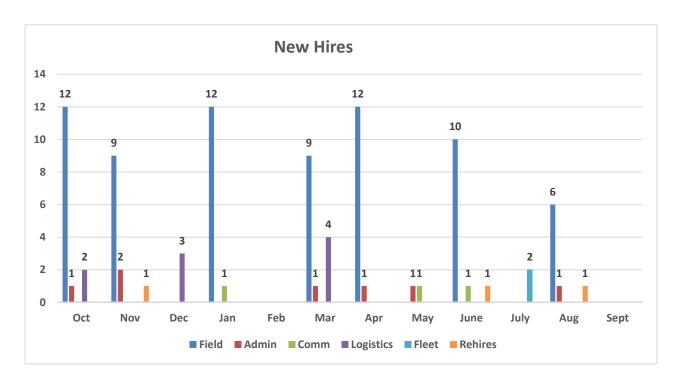
^{*}Unfilled shifts only

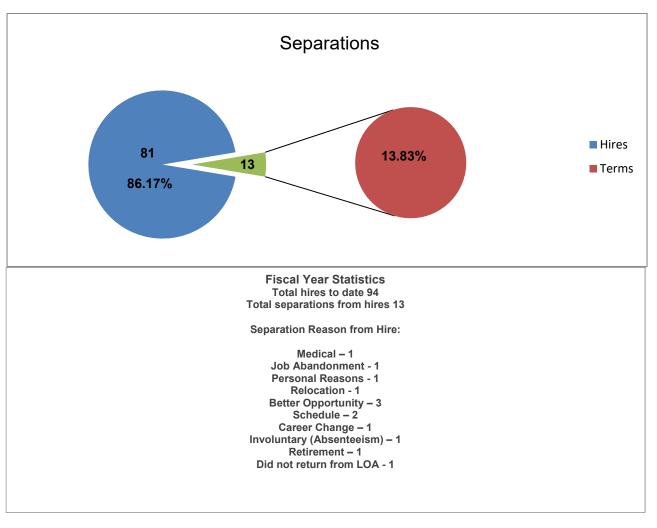
	Total Leave Hours												
	Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep							AVG					
Hours/Mo	2120:34	1784:30	1889:10	1824:34	1420:02	1548:57	1537:5°	1561:36	1509:59	2054:10	3180:34	0:00	1725:08
FY 2018													

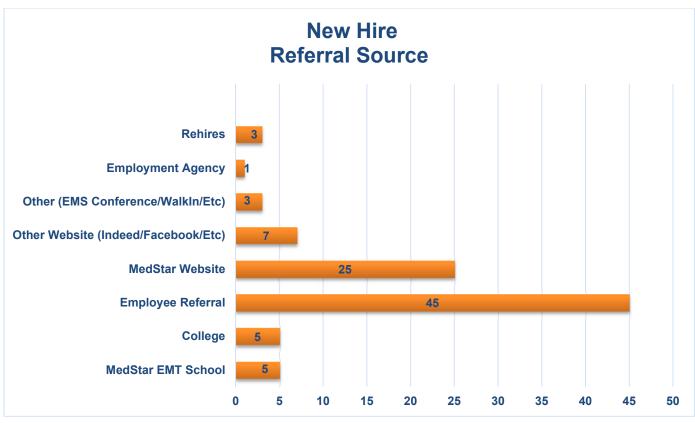
		Summary of Fiscal Year 2018-20							
	Light	Worker's			1				
	Duty	Comp	FMLA	Military	Total				
YTD	4751:28	165:48	14418:44	1096:00	20432:0				
Goal-									
Compare	3767:58	32:24	17157:28	1543:05	5343:27				

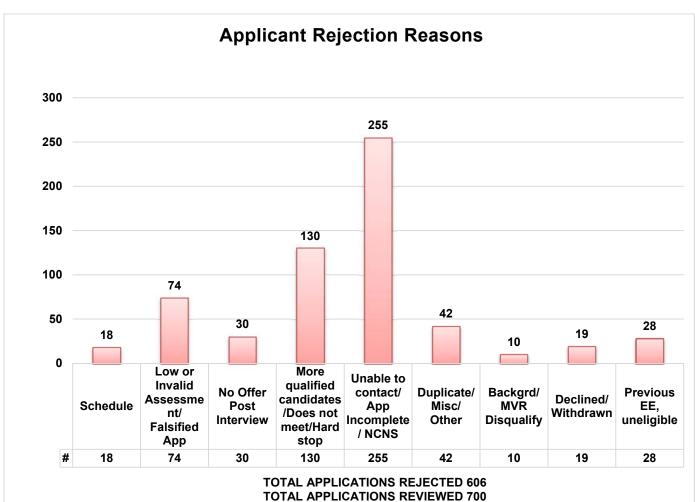
Recruiting & Staffing Report

Fiscal Year 2018-2019









MedStar Mobile Health Care Separation Statistics - August 2019

Full Time Separations Part Time Separations Total Separations

Current Month							
Vol	Vol Invol Total						
9	6	15					
2	2 0						
11	6	17					

Ye	ear to Date	;	Compared	to Aug '18	Headcount
Vol	Invol	Total	18-Aug	%inc/dec	August
53	13	66	59	11.9%	448
38	1	39	21	85.7%	51
91	14	105	80	31.3%	499

	Full Time	Part Time	Total	Full Time	Part Time	Total
Total Turnover %	3.35%	3.92%	3.41%	14.73%	76.47%	21.04%

Separations by Department

Full time	Cu	rrent Mont	th
	Vol	Invol	Total
Administration			
Advanced	3	2	5
Basics	3	1	4
Business Intelligence - Deployment, QI, Schedule	er		
Business Office			
Communications			
Compliance			
Controller - Payroll, Purchasing, A/P			
Customer Integration			
Executives			
Field Manager/Supervisors - Operations			
Human Resources			
Information Technology			
Medical Records			
Mobile Integrated Health Department	1	0	1
MTAC - MedStar Training Academy			
Office of the Medical Director			
Risk and Safety			
Support Services - Facilities, Fleet, S.E., Logistics	2	3	5
Total	9	6	15

	ear to Date		Headcount				
Vol	Invol	Total	19-Aug				
			1				
17	3	20	121				
14	5	19	145				
			4				
1	0	1	29				
3	0	3	36				
			1				
1	0	1	4				
1	0	1	0				
2	0	2	6				
			18				
1	0	1	7				
1	0	1	2				
			2				
2	0	2	15				
			13				
1	0	1	10				
			2				
9	5	14	32				
53	13	66	448				

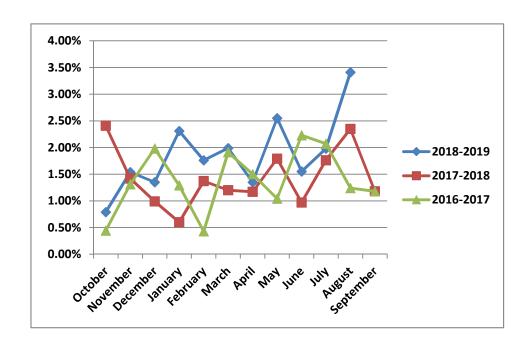
Part Time	Cu	Current Month			
	Vol	Invol	Total		
Advanced	1	0	1		
Basics	1	0	1		
Business Intelligence - Deployment, QI, Schedul	ler				
Business Office					
Communications					
Compliance					
Controller - Payroll, Purchasing, A/P					
Customer Integration					
Deployment					
Directors					
Field Manager/Supervisors					
Fleet					
Human Resources					
Information Technology					
Medical Records					
Mobile Integrated Health Department					
MTAC - MedStar Training Academy					
Office of the Medical Director					
Risk and Safety					
Support Services - Facilities, Fleet, S.E., Logistic	s				
Total	2	0	2		

Υe	ear to Date)	Headcount
Vol	Invol	Total	19-Aug
14	0	14	26
15	1	16	21
2	0	2	0
1	0	1	0
3	0	3	1
3	0	3	3
38	1	39	51

MedStar Mobile Healthcare Turnover Fiscal Year 2018-2019

October
November
December
January
February
March
April
May
June
July
August
September
Projected

Full &	Part Time Tu	rnover	Full Time Only
2018-2019	2017-2018	2016-2017	2018-2019
0.79%	2.41%	0.44%	0.46%
1.54%	1.42%	1.31%	0.88%
1.35%	1.35% 0.99%		0.66%
2.31%	0.60%	1.29%	1.10%
1.76%	1.37%	0.43%	0.89%
1.99%	1.20%	1.91%	1.34%
1.35%	1.17%	1.50%	1.29%
2.55%	1.79%	1.04%	1.74%
1.55%	0.97%	2.23%	0.86%
1.98%	1.76%	2.07%	1.76%
3.41%	2.35%	1.24%	3.35%
	1.18%	1.18%	
22.451%	17.210%	16.620%	15.633%





Discussion

- Research Presentations
 - October 2019: EMS World
 - Accepted for both poster and oral presentation Validation of Proposed Criteria for Withholding Resuscitative Efforts in Out-of-Hospital Cardiac Arrest
 - o January 2020: NAEMSP
 - Accepted for oral presentation Implementation of a Standardized Worksheet Tool for the Evaluation of Patients Activating 911 for Lift Assistance
 - Accepted for poster presentation Discordance of Chest Compression Depth Measurement with Variable Placement of an Accelerometer-based CPR Feedback Device: A Simulation-Based Pilot Study
 - Accepted for poster presentation Incidence of Unrecognized Failed Bag-Valve-Mask (BVM) Ventilation

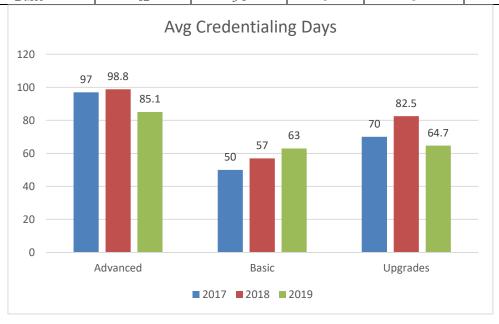
Education and Training

- Education
 - OMD 19Q3 CE Completed
 - Assisting with FWFD Medic Quarterly

Credentialing

o ECA re-credentialing to be completed by October 1.

2019	Candidates	Credentialed	Pulled	Separated	In-training
Advanced	13	8	0	1	4
Adv Upgrade	10	9	0	0	1
Basic	42	34	0	0	8





$\underline{\mathbf{Q}}\mathbf{A}$

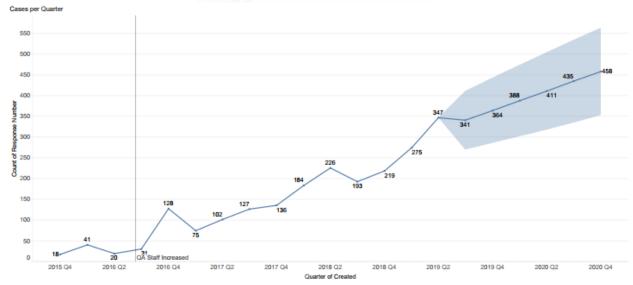
Case Acuity		
•	July 2019	August 2019
High	7 (6.7%)	10 (8.6%)
Moderate	26 (24.8%)	22 (19.0%)
Low	64 (61.0%)	79 (68.1%)
Non QA/QI	8 (7.6%)	5 (4.3%)
Grand Total	105 (100.0%)	116 (100.0%)
Case Disposition		
•	July 2019	August 2019
Needs Improvement	44 (41.9%)	48 (41.4%)
Clinically Inappropria	2 (1.9%)	4 (3.4%)
Forwarded	10 (9.5%)	6 (5.2%)
No Fault	37 (35.2%)	40 (34.5%)
Pending	12 (11.4%)	18 (15.5%)
Grand Total	105 (100.0%)	116 (100.0%)

Case Metrics (Time to MD Review, Time to Closure)

Acuity	Avg. Created-Review Days	Avg. Review-Closure Days	Avg. Created-Closure Days
High	1.3 days	4.5 days	6.4 days
Moderate	4.0 days	4.4 days	8.3 days
Low	4.1 days	1.6 days	5.5 days
Non QA/QI	7.0 days	0.0 days	7.3 days
Grand To	4.0 days	2.1 days	6.1 days

Case Origin			System Clinical Issues			
Self Report	39	OMD 30 13.6%		July 2	019	August
55			Equipment Issues		2	2
			Inadequately Trea	ated U	2	1
24.9%			Multiple Issues			2
			No EtCO2 w/ PP	V	2	3
			Unrecognized Fa	iled Air	1	
			Untreated Lethal	Arrhyth		1
CQI/First Pass 51 23.1%			Case Status			
				July 2019	Au	gust 2019
	CPR QA 15		Closed	93 (88.6%)		78 (67.2%)
			Open	12 (11.4%)		35 (30.2%)
	Facility 13		Open CIP			3 (2.6%)
			Grand Total	105 (100.0%)	1	16 (100.0%)







The Office of the Medical Director provides medical direction for the MedStar System and First Responder Organizations in the Fort Worth, Texas area.

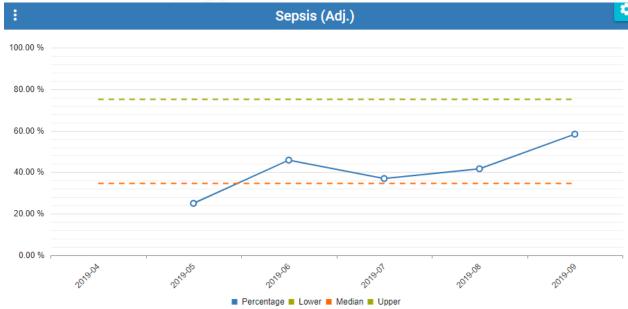


System Diagnostics

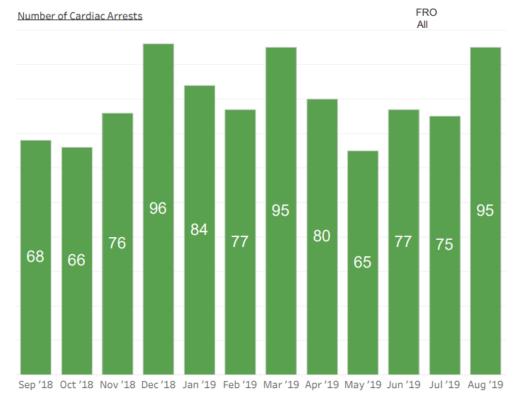
- Clinical Bundles

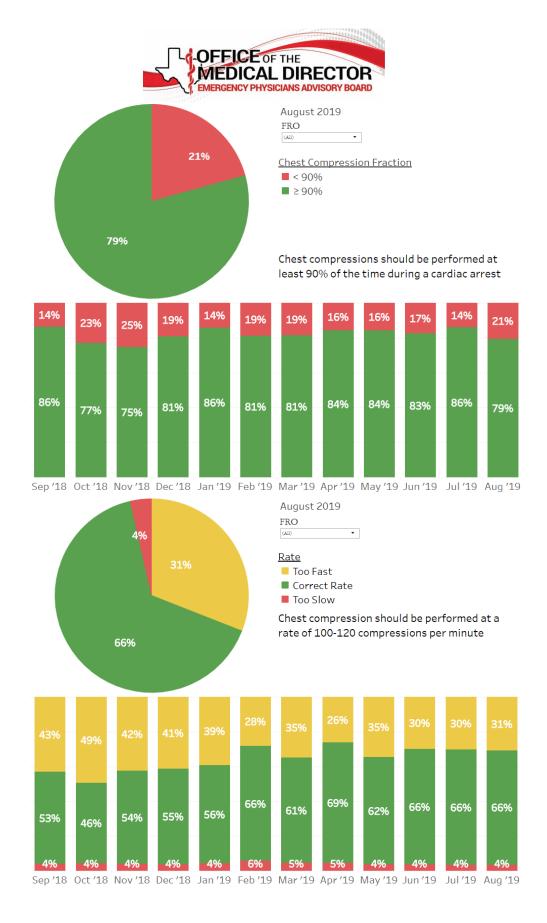


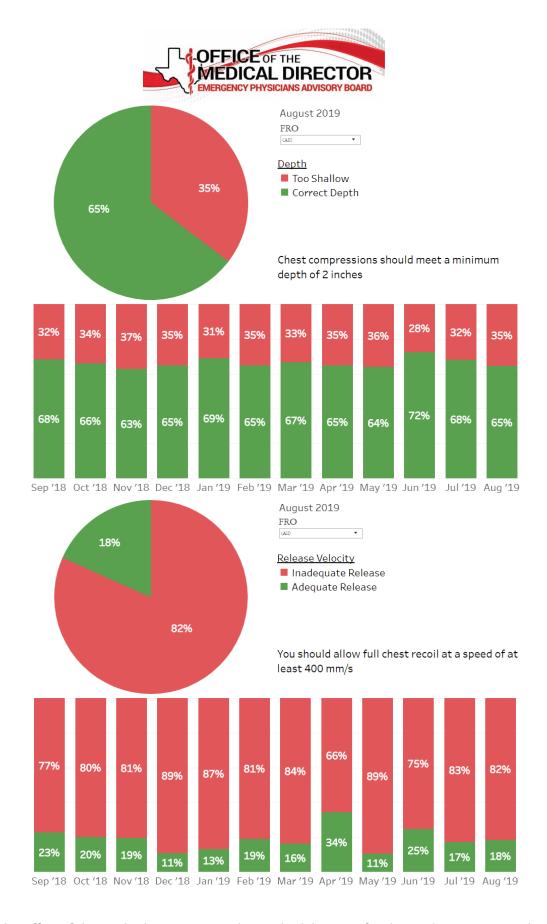


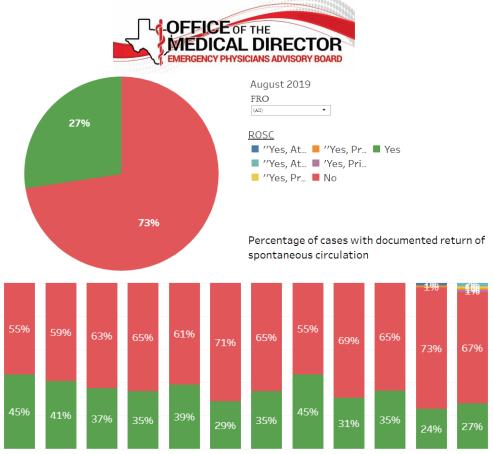


Resuscitation





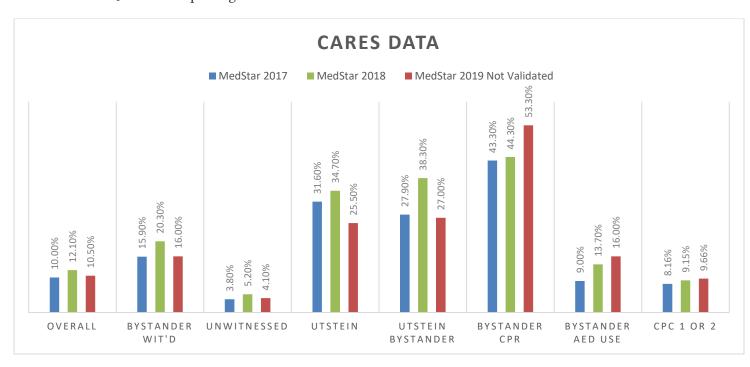




Sep '18 Oct '18 Nov '18 Dec '18 Jan '19 Feb '19 Mar '19 Apr '19 May '19 Jul '19 Aug '19 **CARES**

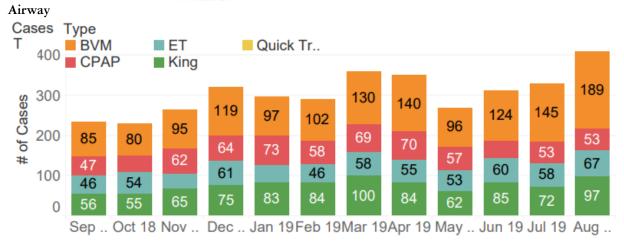
- 2019 data is not complete

31 outcomes pending



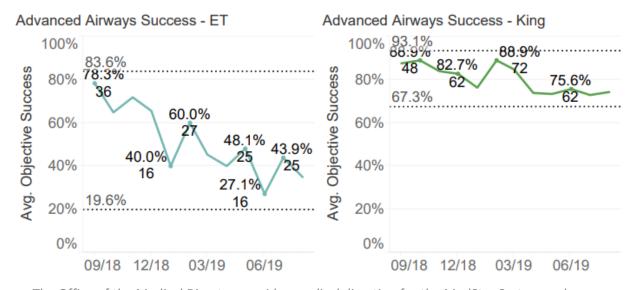
The Office of the Medical Director provides medical direction for the MedStar System and First Responder Organizations in the Fort Worth, Texas area.





Unrecognized Failed Advanced Airway Rate





The Office of the Medical Director provides medical direction for the MedStar System and First Responder Organizations in the Fort Worth, Texas area.



Wednesday, September 11, 2019 Compliance Officer's Report August 15, 2019 to September 11, 2019

Compliance Officer Duties

- Multiple investigation conducted for compliance, and employee relation matters
- Submitted all employee provider roster changes to the DSHS as required
- 1 narcotic anomaly to report
 - o Paramedic took her narcotic pouch home at the end of shift

Paralegal Duties

- 14 DFPS reports made for suspected abuse, neglect, or exploitation
- 7 Pre-trial meetings held with the District Attorney's office
- 9 Criminal court witness appearances
- 5 Law Enforcement agency interviews
- 12 Subpoenas(s) for witness appearance processed and served
- Created, reviewed, and processed multiple contractual agreements with GC as needed

Chad Carr

Compliance Officer

Paralegal- Office of General Counsel

CACO, CAPO, CRC, EMT-P

Strategic Integration Summary September 2019



Alternate Payment Models

- CMMI//CMS "ET3" Alternate Payment Model for EMS
 - Work continues with stakeholders/payers on possible MedStar participation
 - Multiple letters of interest received from payer and provider partners for our application to CMS
 - Working actively with HHSC to implement for FFS Medicaid
 - We continue to be a resource/SME for CMMI on the project

Medicaid Ambulance Supplemental Payment Program - ASPP

- HHSC continues to be engaged in trying to find a resolution
 - As requested by Rep. Klick and Rep. Price, Commissioner Phillips met with several EMS agencies on September 13th
 - MedStar, Dallas Fire, Houston Fire and Texas City Fire
 - Discussed the need for rapid resolution
 - o Commissioner agreed to try and speed the process along, recognizes the significance
 - o FY 2018-19 ASPP payment significantly less than anticipated (\$1.08 million vs. \$2.8 million)
 - Due to re-basing of cost estimates all taken this FY
 - HHSC recognizes that may not be the best way to resolve and committed to trying to find a resolution to THIS YEAR's payment as well.

StarSaver Plus Pilot

• Trinity Terrace resident enrollments being conducted this month

JPS Expanded Services

JPS provided an LOI for ET3 project and still wants to continue dialog on patient navigation services

Paid Consulting Activity

- Center for Public Safety Management (division of ICMA)
 - Currently working with them on 2 projects
 - San Diego County, CA Evaluation of EMS agency performance
 - Medford, OR and Collier County, FL
 - Asked to be part of a proposal for EMS Consulting project in upstate NY

UT-Dallas Grant – DETECT II

• Implemented and kicked off this month

UNT Grant – WEHAIL

- Grant awarded to UNT for elderly fall prevention and education
- MedStar participating in the grant

UNT Geriatric Practice Leadership Institute (GPLI)

- MedStar team approved for participation
- Joint team/initiative with UNT and the Alzheimer's Association

MillerCoors

- Accepted proposal for MedStar On Demand services and patient navigation
- Working through implementation

Riding for Life Event 9/14

• 20 riders, 30 participants to bring awareness to 1st Responder and military stress and suicide

Opioid Collaboration

- Working with TCPH, ME's Office, FWFD, OD Aid, DFW Hospital Council, MedStar Community Health Collaborative and Tarrant County MHMR TORRI project to enhance surveillance monitoring and data tracking
 - o Updating resource availability list

Upcoming Speaking Engagements:

Event	Date	Location	<u> Attendees</u>
IHI/West Health ACO Symposium	September '19	San Diego, CA	~100
California Ambulance Association	September '19	San Diego, CA	~400
EMS World Expo	October '19	New Orleans, LA	~3,000
American Ambulance Association	November '19	Nashville, TN	~400
National Association of EMS Physicians	January '20	San Diego, CA	~700
JEMS/EMS Today	March '20	Tampa, FL	~3,000

Media:

Local -

- Opioid impact/risk mitigation
 - o ABC8, FOX4, CBS11
- CAD/Traffic Awareness and response routing
 - o NBC5
- Stop the Bleed Training Programs at MedStar
 - o ABC8, NBC5, CBS11, KRLD, WBAP
- Mitigation/prevention of respiratory emergencies
 - o KRLD
- Riding for Life
 - o FOX4, WBAP, KRLD

Mobile Integrated Healthcare Report

August 2019 Activity

Hospice:

Vitas: 14 active

• 3 9-1-1 calls

Holy Savior: 21 active

No 9-1-1 callsEmbrace: 10 activeNo 9-1-1 calls

Home Health:

Klarus: 188 active

- 7 total 9-1-1 calls w/CCP on scene
- 3 in-home, scheduled visits

Health Masters: 27 active

• 5 total 9-1-1 calls w/CCP on scene

Readmission Avoidance Enrollments:

Silverback: 13THR Alliance: 5UTSW NAIP: 1

High Utilizer:

UTSW NAIP: 7Internal/FD: 3

• Non-adherent high utilizers: 14

• Silverback: 10

• 9-1-1 Encounters w/CCP on scene: 17

Palliative Care, Silverback:

- 28 active
- 9-1-1 Encounters w/CCP on scene: 6

9-1-1 Nurse Triage:

• Total calls navigated to RN: 182

Alternative Care/Destination: 45

o Transportation assistance via Lyft: 27

• Alternative Transportation to ED: 19

o 17 Lyft

o 1 private vehicle

o 1 wheelchair van